The Times, They Are A Changing

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Outline

- The Need for Change
 - Economic Data
- Resistance to Change
 - Math vs CS
- Changes in What we Teach
 - Changes in Computing / SW Engineering
- Changes in How we Teach
 - MOOCs, flipped classrooms, and beyond
- One Way Forward
 - Cooperation with Industry
 - Academic Freedom vs Voice of the Customer





The Need for Change



Inflation-Adjusted Cost of Various Items Since 1913



Source: US Bureau of Labor Statistics -- http://www.bls.gov/cpi/data.htm



Durable Goods, Services and Medical Care (since 1967)



Source: US Bureau of Labor Statistics -- http://www.bls.gov/cpi/data.htm



Rates of Growth – 1993-2013



Source: US Bureau of Labor Statistics -- http://www.bls.gov/cpi/data.htm



Elements of a Typical US Family Budget 1919 through 2048 (projected)



Source data: US Dept of Labor Statistics and Johnson, Rogers and Tan, "A century of family budgets in the United States", *Monthly Labor Review*, May, 2001



The Future Family Budget?





The Future Family Home?





Other Factors Motivating Change

People are more mobile

 They expect to access things from mobile devices and from anywhere

Expansion of knowledge

- The computing field continues to grow
- Students can't learn everything
- "Just in Time" training and education are more common

Expansion of knowledge sources

- Internet, for-profit education providers, etc.
- Students need ways to integrate the knowledge into a cogent understanding





Resistance to Change



John Silbur's Research on Organizations that Resist Change

- Of 68 institutions that have survived the past 500 years
 - 2 are churches (Catholic, Lutheran)





• 2 are governments (Iceland, Isle of Man)





Silber, John, "Straight Shooting; What's Wrong with America & How to Fix it", 1990







Choosing a Career in 1966 – Mathematics or Computer Science











The Times, They Are A Changing

The Math Curriculum

- Real/Complex Analysis
- Topology
- Differential Topology
- Complex Manifolds
- Algebra
- Differential Equations
- Combinatorics
- Probability and Statistics
- Algebraic Number Theory
- Field Theory
- Etc.







What Allen H Brady Taught



Turing Machines

- Symbolic Logic
- Automata Theory
- Formal Languages
- Computational Complexity



Where :
Q = Set of states
Σ = Input alphabet
Γ = Tape alphabet (Σ ⊆ Γ)
δ = Transition function
$\delta: Q \times \Gamma \rightarrow Q \times \Gamma \times \{L, R\}$
q ₀ = Start state
B = Blank symbol
$F=Set$ of accepting states (F \subseteq C





The Times, They Are A Changing

Reasons to Choose Math over Computer Science

Computing lacks the intellectual depth of mathematics and you would waste your talents by going into that field Computer science is a fad, likely to die out quickly and you would have a worthless degree You can be assured of a stable, interesting, comfortable career in mathematics



So What Happened?







Changes in What We Teach



1966-67 Gred Cotalog

MATHEMATICAL SCIENCES / 179

658. THEORY OF TESTS: ESTIMATION AND DE-CISION II. Sem. 2. Class 3, cr. 3. Prerequisite: STAT 657.

Decision theoretic approach to statistical problems, complete class theorems, Bayes solutions, minimax theorem, sequential decision problems, optimality proof of sequential probability ratio test, connections with game theory.

690. SEMINAR. SS. Sem. 1 and 2, cr. 1 to 3.

- SEMINAR IN PROBABILITY THEORY. SS. 691. Sem. 1 and 2, cr. 1 to 3.
- 695. SEMINAR IN MATHEMATICAL STATISTICS. SS. Sem. 1 and 2, cr. 1 to 3.

RESEARCH. M.S. Thesis. 698

699. RESEARCH. Ph.D. Thesis.

Graduate Courses in **Computer Sciences**

500. COMPUTING AND PROGRAMING SYSTEMS. Sem. 1 and 2. Class 3, cr. 3. Prerequisite: CS 400 or CS 580

Computer organization as it affects programing. Magnetic tape systems. Error detecting and error correcting codes. Disc, drum, and other random access systems. Input-Output programs. Buffering, simultaneous operation, interrupt handling. Introduction to the design of compiling systems. Programing languages based on ALGOL. Backus Normal Form. Recursive procedures, dynamic storage allocation and other ALGOL features. Professor Rosen.

514. NUMERICAL ANALYSIS, Sem. 1, Class 3,

cr. 3. Prerequisite: MA 510; corequisite: CS 200 or equivalent knowledge of program-

Finite difference calculus, finite difference equations: iterative methods for solving nonlinear equations: differentiation and integration formulas: the solution of ordinary differential equations; the solution of linear systems; roundoff error bounds. Professor Maybee.

NUMERICAL ANALYSIS OF LINEAR SYS-515

TEMS, Sem. 2, Class 3, cr. 3, Prerequisites: MA 511 or MA 351, and MA 441; corequisite: CS 200 or equivalent knowledge of programming

Computational aspects of linear algebra; linear equations and matrices, direct and iterative methods; eigenvalues and eigenvectors of matrices: error analysis, Professor Rice.

MATHEMATICAL PROGRAMING. Sem. 1. 520. Class 3, cr. 3. Prerequisites: MA 511 or

MA 351, MA 441. Fundamental theorems from the theory of linear inequalities. Simplex Method and variants; gradient methods; special techniques for solving integer programing problems; survey of applications; survey of methods in current use on various computer systems; consideration is directed throughout to that class of algorithms created to solve mathematical programming problems which are appropriate for implementation on modern digital computers. Professor Pyle.

560. INFORMATION STORAGE AND RETRIEVAL. Sem. 1. Class 3, cr. 3. Prerequisites: CS

400 or CS 580.

Computer-based information storage and retrieval systems. Selective dissemination of information; document retrieval. Indexing; file organization; search techniques. Automatic classification and abstracting. The structure of information systems.

580. INTRODUCTION TO DATA PROCESSING. Sem. 1 and 2. Class 3, cr. 3. May not be

used in the primary area in mathematics. Problem solving and programing techniques

and languages; students use computer-oriented and problem-oriented languages in solving problems common to the non-physical sciences. Professor Pyle.

(581. INTRODUCTION TO LOGIC AND BOOLEAN ALGEBRA. See MA 581.)

MATHEMATICAL THEORY OF FINITE AU-582. TOMATA, Sem. 2. Class 3, cr. 3. Prerequisite: MA 581

Structure theory of finite transition algebras and semi-groups, lattices of congruence relations on words: periodic sets of words; behavior of finite automata; transition graphs and regular canonical systems; Kleene's theory of regular expressions; Church's solvability-synthesis alogorithm and its extension to wider classes of design requirements; decision procedure for sequential calculus and its significance to the algorithmic design of sequential machines. Professor Bijchi

583. SIMULATION AND INFORMATION PROC-

ESSING. Class 3, cr. 3. Prerequisites: MA 261 or MA 223, CS 400 or CS 580, STAT 311 or equivalent.

Simulation and modeling. Monte Carlo techniques: use of special simulation languages to simulate actual systems; structuring and use of information systems: information storage and retrieval.

584. RECURSIVE FUNCTIONS I. Sem. 1. Class 3, cr. 3. Prerequisite: MA 581.

Post canonical systems, computability, decision problems; recursive functions, Turring machines. Markov algorithms, recursive algorithms. Professors Büchi and Korfhage.

(585. MATHEMATICAL LOGIC I. See MA 585.)

TOPICS IN COMPUTER SCIENCES. Sem. 1 590.

and 2. Class 1-5, cr. 1-5.

Directed study for students who wish to undertake individual reading and study on approved topics.

180 / MECHANICAL ENGINEERING

ADVANCED PROGRAMING SYSTEMS I 600. Sem. 2. Class 3, cr. 3. Prerequisite: CS 500

Design of assemblers, compilers, and interpretive systems. Libraries of subroutines, macroinstructions, and generators. Operating systems for debugging and job sequencing. Systems storage allocation. Programing languages and their translators. List processing languages. Generalized compiling systems for producing compilers, Professor Rosen,

601 ADVANCED PROGRAMING SYSTEMS II Sem. 2. Class 3, cr. 3, Prerequisite: CS

600 Continuation of CS 600. Professor Rosen.

614 NUMERICAL SOLUTION OF ORDINARY DIF-FERENTIAL EQUATIONS. Sem. 1. Class 3, cr. 3. Prerequisite: CS 514, MA 525, 543 or consent of instructor

Numerical solution of initial-value problems by Runge-Kutta methods, general one-step methods, and multistep methods. Analysis of truncation error, discretization error, and rounding error. Stability of multistep methods, Numerical solution of boundary- and eigen-value problems by initial-value techniques and finite difference methods. Professor Gautschi,

615. NUMERICAL SOLUTION OF PARTIAL DIF-FERENTIAL EQUATIONS. Sem. 2. Class 3,

cr. 3. Prerequisite: CS 515. Desirable: MA 523 or MA 520.

The numerical solution of hyperbolic, parabolic alliptic equations by finite difference meth ods: iterative methods (Gauss-Seidel, over-relaxation, alternating direction) for solving elliptic equations; discretization and round-off errors; explicit and implicit methods for parabolic and hyperbolic systems; the method of characteristics; the concept of stability for initial value problems. Professors Maybee and Conte

- (616. THE THEORY OF APPROXIMATION. See MA 616.)
- (681. ARTIFICIAL INTELLIGENCE, See FE 681.)
- (682. THEORY OF AUTOMATA. See EE 682.)
- 684. RECURSIVE FUNCTIONS II. Sem. 2. Class 3, cr. 3. Prerequisites: MA 553, CS 584.

Kleene hieararchies, of nonrecursive sets; advanced theory of recursivity, recursive unsolvability types; advanced topics on Turing machines. Professor Buchi and Korfhage. (685. MATHEMATICAL LOGIC II. See MA 685.)

690. SEMINAR ON TOPICS IN COMPUTER SCI-ENCES. Sem. 1 and 2. Class 1-5, cr. 0-5,

698. **RESEARCH**, M.S. Thesis,

699. RESEARCH, Ph.D. Thesis.

· MECHANICAL ENGINEERING

OFFICERS OF INSTRUCTION P. W. McFadden, Head of the School

- Professors: V. E. Bergdolt, Ph.D.; C. L. Brown, Ph.D.; J. B. Chaddock, Sc.D.; P. F. Chenea, Ph.D.; D. S. Clark, M.S.E.; Raymond Cohen, Ph.D.; W. B. Cottingham, Ph.D.; W E. Fontaine, M.S.M.E.; R. W. Fox, Ph.D.; R. J. Grosh, Ph.D.; A. S. Hall, Ph.D.; G. A. Hawkins, Ph.D.; A. R. Holowenko, M.S.E.; R. H. Kohr, Ph.D.; Wolfgang Leidenfrost, Dr. Ing.; P. W. McFadden, Ph.D.; C. W. Messersmith, M.S.E.; Joseph Modrey, Ph.D.; F. B. Morse, M.S.M.E.; Rufus Oldenburger, Ph.D.; J. R. Osborn, Ph.D.; B. E. Quinn, Ph.D.; B. A. Reese, Ph.D.; Y. S. Touloukian, Ph.D.; R. Viskanta, Ph.D.; C. F. Warner, Ph.D.
- Associate Professors: D. E. Abbott, Ph.D.; R. E. Goodson, Ph.D.; J. F. Hamilton, Ph.D.; J. H. Hoffman, Ph.D.; H. G. Laughlin, M.S.M.E.; C. C. Oliver, Ph.D.: R. A. Olsen, M.S.M.E.; K. R. Purdy, Ph.D.; C. W. Rezek, Ph.D.; R. J. Schoenhals, Ph.D.; J. K. Stene, Ph.D.; Kenneth Wark, Ph.D.; E. J. Wellman, Ph.D.; E. R. F. Winter, Ph.D.

Assistant Professors: R. D. Gustafson, Ph.D.; M. R. L'Ecuyer, Ph.D.; J. B. Lusk, M.S.M.E.; J. G. Skifstad, Ph.D.; H. D. Thompson, Ph.D.

Areas of Graduate Study. Graduate students in mechanical engineering may select a primary area of concentration in one or more of the following areas: automatic control; kinematics; dynamics; vibration, stress analysis; design; cli-



1966-67 Graduate Computer Science Courses

- Computing and Programming Systems
- Advanced Programming Systems
- Information Storage and Retrieval
- Simulation and Information Processing
- Artificial Intelligence
- Numerical Analysis
- Numerical Analysis of Linear Systems
- Mathematical Programming
- Introduction to Logic and Boolean Algebra
- Mathematical Theory of Finite Automata
- Recursive Functions
- Mathematical Logic
- Numerical Solution of Ordinary Differential Equations
- Numerical Solution of Partial Differential Equations
- Theory of Approximation





The Growth of Computer Science Computer Engineering **Software** Engineering Computer **Science** Information **Science** Information Technology 23 Dennis J. Frailey e A Changing The

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- Numerical Analysis of Linear Systems
- Mathematical Programming
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- Mathematical Theory of Finite Automata
- Recursive Functions
- Mathematical Logic
- Numerical Solution of Ordinary Differential Equations
- Numerical Solution of Partial Differential Equations
- Theory of Approximation





2014 Graduate Computer Science Courses

- Systems I and II
- Databases
- Simulation and Modeling
- Artificial Intelligence
- Numerical Computing
- Algorithms
- Bioinformatics
- Complexity
- Distributed Systems
- Geometric Modeling, Visualization & Graphics Recursive Functions
- Distributed Systems
- Data Mining
- Parallel and Distributed Computing Theory of Approximation
- Security
- Software Engineering





The Changes in Computing

	1950's	1960's	1970's	1980's	1990's	2000's	2010's
Hardware Technology	Vacuum Tubes	Transis tors	Integrated Circuits	LSI	VLSI	ULSI	Nano- systems
Programming Languages	Binary Assembly	Fortran Cobol	Pascal Algol	Ada C Lisp	C++ GUI Java	C# PhP XML	J2EE, EJB
Computing Paradigm	1 user Mainframe	Batch	Time Sharing	Personal Computer	LAN, WEB	.NET, SOA	Mobile
Operating System	none	1 user	multi user	multi user linked	networked	Web, Open source	Cloud, Android, iPhone
Data Base Methods	none	Linear (tapes)	Hier- archical	Relational	Object Oriented	SQL, X Query	SQLJ, OLAP, JDBC
Software Design	pad and pencil	Flow Charts	Structured Design	Data Flow	Object Oriented	RAD, XP, RUP	MDE



Computing is a Changing Field

- Every ten years the field is very different
- The half-life of computer knowledge is five years
- One must plan on a career of continuous learning







Changes in How We Teach

Challenges/Opportunities

- Cost/Productivity
- Effectiveness
- Global Reach & Needs

Assets

- Technology
- Creativity
- Software
 Engineers



Cost and Productivity































Distance Education





It's been around for a while





The Times, They Are A Changing

Student Observations







http://www.michaelbransonsmith.net/blog/wp-content/uploads/2012/12/DAY-OF-THE-MOOC gif



The Times, They Are A Changing

Effectiveness



Innovations in Distance Education

- DuoLingo.com
 - Language education
- Code.org
 - Programming education
- TED.com and TED-ed.com



- TED is a nonprofit devoted to spreading ideas, usually in the form of short, powerful talks (18 minutes or less).
- TED-ed is developing courses based on TED
 - topics







My Lessons Learned about Distance Education

Audio is More Important than Video

- They don't care what you look like
- But they have to clearly understand what you say

"Real" Time Isn't Very Important

- Students prefer the ability to time shift

You Have to be Well Prepared

- Materials ready in advance
- FAQs and other helpful aids

You have to Change the Way You Teach

- Flexible schedules and due dates
- Assignments tailored to the needs of distance students
- Lots of grading and interactive support



Classroom Flipping



	-installing against index of the index of t
Flipped C	

Flipped VS Traditional

Flipped	Traditional
	Teacher instructs
Teacher instructs lesson at home (video / podcast / book/ website)	Students take notes
	students follow guided instruction
Students work in class. Deeper understanding of concepts, applications, and connections to content	Teacher gives assessment
are made. Students receive support as needed.	Students have homework









We Must Innovate!

- Re-invent
- Re-engineer
- Re-think the way we educate
- ... or someone else will do it for us
 - they already are!

What We Teach How We Teach



Challenges



The Change Process?





The Change Process





It gets worse before it gets better

Denial

Change?

Disillusionmen

I'm off!!

this

isn't for

Who am

1?

What Change?

I can see

myself

in the

future

Gradual

Hostility

Acceptance



This can

work

and be

good

Moving

Forward

I'll make this work

if it kills

Las mell



One Way Forward



Cooperation Between Universities and Industry

• U. of Maryland w Northrop Grumman

- New specialization in Cyber Security
- (A special track in the Computer Science program)

Ohio State U w IBM

- Big Data Analytics center
- Murray State University, Kentucky w Local Industry
 - Retooled Engineering Program
- State University of New York w Private Donors
 - College of Nanoscale Engineering

- Wall Street Journal, April 8, 2014, pp A1, A4



Q&A

- What's different about these programs?
 - Aimed at **undergraduates**
- Why are corporations doing this?
 - They are "concerned about a mismatch between their needs and graduates' skills"
- What are the benefits to students?
 - "Pathways to good internships and high paying jobs."



What About Academic Integrity?

Academic Integrity

- Freedom from bias and biased influence
- Research integrity
- Honesty and rigor in the pursuit of knowledge
- Adherence to Moral and ethical principles
- Honor codes

Voice of the Customer

- Understanding the customer's needs, expectations, preferences and aversions
- Proper prioritization
- Common language with customer
- Avoiding "engineering arrogance"



Engineering Arrogance

The tendency of engineers to think they know better than the customer.



A Little Bit of History

 In the 1970's many universities used "dumb" terminals to access "minicomputers" or "mainframe" computers.



 Many of those terminals were Teletypes, which had no graphics capability and whose keyboards resembled those of typewriters.





First Generation Video Terminals

- Keyboards resembled typewriter keyboards
- Did not have cursor control keys.





Typical Cursor Control in Early Video Terminals

- "control" U for "up"
- "control" D for "down"
- "control" L for "left"
- "control" R for "right"



Bit Mapped Graphics

 These terminals used "bit mapped" graphics



- Due to limitations on memory size and speed, they displayed mostly text
- More sophisticated graphics were difficult to display



Vector Graphics Terminals

- Could draw lines and other primitive geometric shapes automatically
 - Lines

— …

- Curves
- Polygons



- But they were very expensive.
 - Too expensive for most consumer applications
 - Few students had access to them
- And the early ones still lacked cursor control keys



Logo and Turtle Graphics

- In the 1960's, the MIT AI lab developed a graphics programming language called Logo
- ... and a method of drawing pictures called Turtle Graphics
- ... resulting in software that would allow drawing of pictures on the screens of vector graphics terminals







Logo and Turtle Graphics on Texas Instruments' Home Computer

- Intended for young children
- To draw pictures on an inexpensive computer with bit mapped graphics.
- In the 1970's, TI contracted with MIT to port the LOGO language and many applications to a home computer





Emerging Personal Computers had Cursor Control Keys





But the MIT students and faculty initially refused to support cursor control keys because "'control' R is more intuitive than the →cursor control key"

Two Keys instead of One?





Our Students With Make it Happen



A Special Opportunity for Software Engineers

- We are immersed in the technology
- We understand the problems
- We know how to make applications faster, smaller, & more efficient
- We use techniques such as reengineering, optimization, etc.
- And our students are sometimes further ahead than their teachers!



Concluding Remarks

- Education must innovate and change
- Software engineers and software engineering educators are uniquely well qualified to help make this happen
 - > We know the technology
 - We understand processes
- If we don't, somebody else will
- We can lead the way



As the present now Will later be past The order is rapidly fadin' And the first one now Will later be last For the times they are a-changin'.

Bob Dylan, 1964



Questions?



